



GENERALI GROUP

2018 Results

The like for like change of written premiums, life net cash inflows is on equivalent terms (on equivalent exchange rates and consolidation area). 2017 numbers for operating result, investments and operating RoE are restated due to assets disposals. 2017 numbers for new business volumes and value are presented on historical basis

Agenda

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Philippe Donnet – Group CEO

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Frederic de Courtois – Group GM

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Cristiano Borean – Group CFO

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I. Strategy Overview

Philippe Donnet – Group CEO page 3

Key messages

2015-2018 financial targets exceeded

Strong net result increased by 9.4%

Dividend ⁽¹⁾ increased by 5.9% to €0.90 per share

Well positioned to deliver Generali 2021

(1) Subject to the approval of shareholders at the Annual General Meeting on May 7, 2019

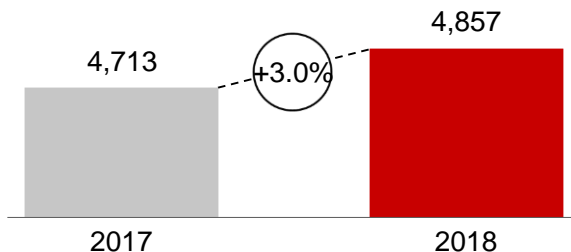
2015-2018 financial targets exceeded

	TARGETS	ACTUAL	
Cumulative Net Operating Cash	> €7bn	€8bn	
Cumulative dividends	> €5bn	€5.1bn ⁽¹⁾	
Average Operating RoE	> 13%	13.4%	

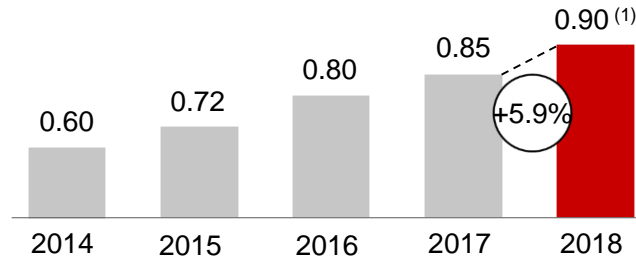
(1) Including 2018 proposed dividend subject to the approval of shareholders at the Annual General Meeting on May 7, 2019

2018: increased net result and dividend

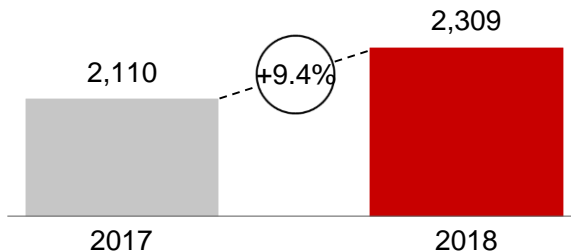
OPERATING RESULT
(Euro m)



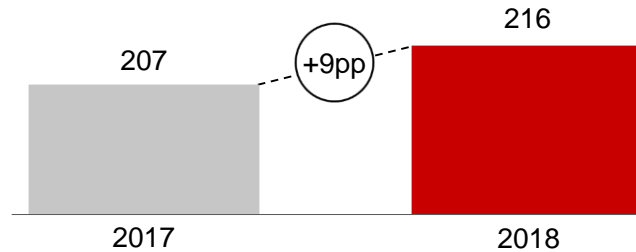
DIVIDEND PER SHARE
(Euro)



NET RESULT
(Euro m)



SOLVENCY II
(Regulatory view, %)



(1) Subject to the approval of shareholders at the Annual General Meeting on May 7, 2019

Generali 2021 ambition

Generali will be a life-time partner to its customers, offering innovative, personalized solutions thanks to its unmatched distribution network.

Generali will lead the European insurance market for individuals, professionals and SMEs, while building a focused, global asset management platform and pursuing opportunities in high potential markets.

Generali 2021: A strategy built on three pillars



Profitable growth

- Strengthen leadership in Europe
- Focus on high potential insurance markets
- Develop a global asset management platform

Capital management and financial optimization

- Increase capital generation
- Enhance cash remittance
- Reduce debt amount and cost

Innovation and digital transformation

- Become a life-time partner to customers
- Enable digital transformation of distribution
- Transform and digitalize operating model

Enabled by empowered people, strong brand, sustainability commitment

Generali 2021: robust financial targets

GROWING EARNINGS PER
SHARE

INCREASING DIVIDEND

HIGHER RETURNS
FOR SHAREHOLDERS

6%-8%

EPS CAGR RANGE ⁽¹⁾

2018-2021

55%-65%

**DIVIDEND PAY-OUT
RANGE ⁽²⁾**

2019-2021

>11.5%

**AVERAGE RETURN ON
EQUITY ⁽³⁾**

2019-2021

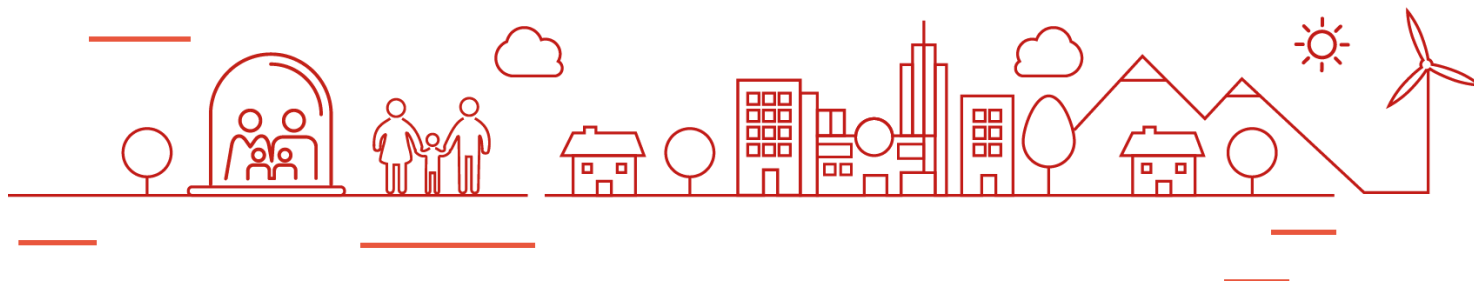
(1) 3 year CAGR; adjusted for impact of gains and losses related to disposals

(2) Adjusted for impact of gains and losses related to disposals

(3) Based on IFRS Equity excluding OCI and on total net result

Generali actions driven by a long-term purpose

To enable people to shape a safer future
by caring for their lives and dreams



Agenda

II. 2018 Business Review

Frederic de Courtois – Group GM

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2018: Growth, technical excellence and cost discipline

BEST TECHNICAL EXCELLENCE

- **Life: robust growth of Net Inflows** and confirmed business mix shift towards Capital Light Products with strong new business value and margin growth
- **P&C: accelerated growth** and strong discipline on margins leading to stable combined ratio (93%) despite man made / cat events

ASSET MANAGEMENT GROWTH

- **Asset management: business development and profitability in line** with plan

CONTINUOUS COST DISCIPLINE

- **Strong cost discipline** with general expenses evolution under control

NON OPERATING ITEMS

- **Realized gains further decreased** in 2018 vs. 2017

2015-2018 plan: all targets successfully delivered

(1 of 2)

IMPROVE OPERATING PERFORMANCE



Optimise international footprint

At least **€1bn** cash proceeds from disposals



- Cash proceeds of **€1.5bn** received



Rationalise the operating machine

€200m net reduction in nominal operating expenses in mature markets



- Target exceeded by **€90m** as at year-end 2018



Enhance Technical capabilities

Best Combined Ratio, further improve performance vs. peers ⁽¹⁾



- **93.0%** at FY18, average outperformance through plan period: **4 p.p.**

Guarantees maximum **0%** on retail New Business Eurozone



- 12bps at FY18 (-10bps vs. FY17), 0bps at FY18 in Euro-area
- **-4bps** at FY18 in retail Euro-area

(1) Selected peers = Allianz, AXA, Zurich

2015-2018 plan: all targets successfully delivered

(2 of 2)

CREATE LONG-TERM VALUE



Rebalance our portfolio

30bps reduction of avg. portfolio guarantee to **1.5%**



- **1.36%** at FY18, **-44bps** over the plan period (-20bps impact from the **Generali Leben** agreement and the geographical optimization program)

+6 p.p. capital light reserves as % of total



- **+8.6 p.p.** shift to capital-light reserves (+3.2 p.p. impact from the **Generali Leben** agreement and the geographical optimization program)

€150m additional Net Result from Asset Management in 2020



- **€57m** increase of net result from AM Europe in FY18 vs. FY17, €124m vs. FY16



Customer & distributor innovation

+2 p.p. increase in retention



- T-NPS program live in **58** Business Units (+**18%** promoters, **-23%** detractors)
- **Mobile Hub** successfully rolled out in Italy, France, Spain and Switzerland



Strengthen the brand

+3% mature market brand preference



- Brand strengthened (+**3.15%**)
- Important **deal with DVAG** in Germany to distribute Generali brand exclusively

2015-2018 international footprint optimization successfully completed

(€ bn)



(1) The value is related to the purchase price on 100% basis and it is excluding the reimbursement of the subordinated loans

Disciplined approach towards M&A – fully aligned with strategy

INSURANCE

CEE Partnership with Unicredit

Exclusive partner for
distribution of CPI⁽¹⁾

Concordia in Poland - *Acquired*

330k clients with
€120m of GWP

Strengthening of the partnership in India

Committed up to €120m for
step up in JVs

TripMate by Europ Assistance - *Acquired*

Leader in tour operator
travel insurance in US

Adriatic Slovenica - *Acquired*

500k clients with
€300m of GWP

ASSET MANAGEMENT

Union Investment in Poland

€3.3bn of AuM

CM Investment Solutions

\$11bn of AuM

Sycomore in France

€8.3bn of AuM

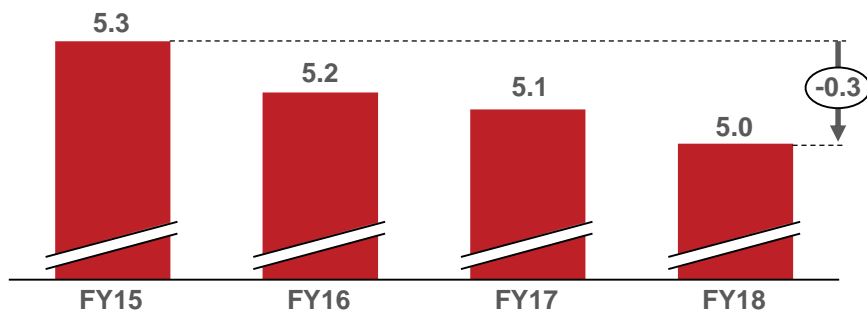
KD Funds in Slovenia

€0.75bn of AuM

(1) Credit Protection Insurance

Continued reduction in mature market operating expenses

Mature Market General Expenses development (OpEx view) ⁽¹⁾
(€ bn)



- **2018 net reduction** across mature markets of **ca. € -290 m** (vs. 2015 baseline) **exceeding** the target
- **Continuous rigorous cost approach** to support business opportunities, investment in growth markets and the launch of new Group Strategy

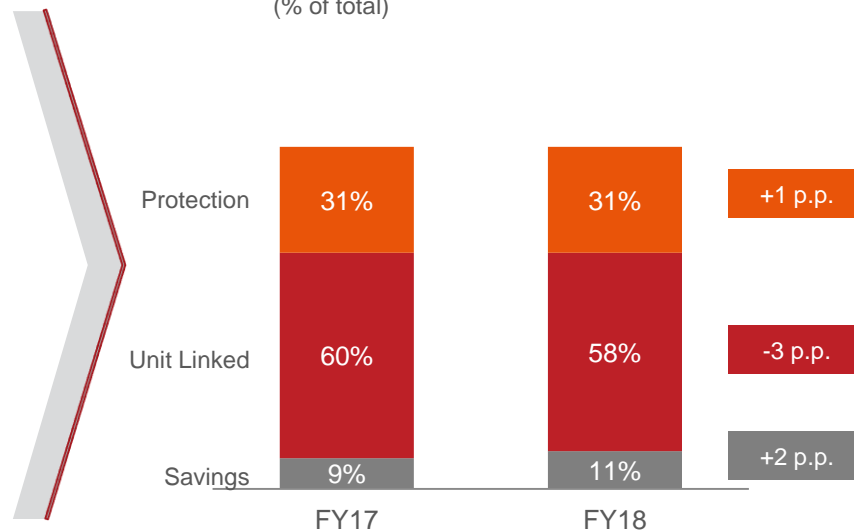
(1) Constant perimeter with carveout countries subjected to geographical footprint

Life net inflows growing with strong capital light business component

NET INFLOW BY COUNTRY
(€ m)

	FY17	FY18	%
Italy	5,703	4,769	-16.4%
France	959	1,571	+63.9%
Germany	2,966	3,197	+7.8%
ACEER	327	312	-6.3%
International	922	1,519	+74.5%
Group Holding	0	1	n.a.
TOTAL	10,877	11,369	+5.2%

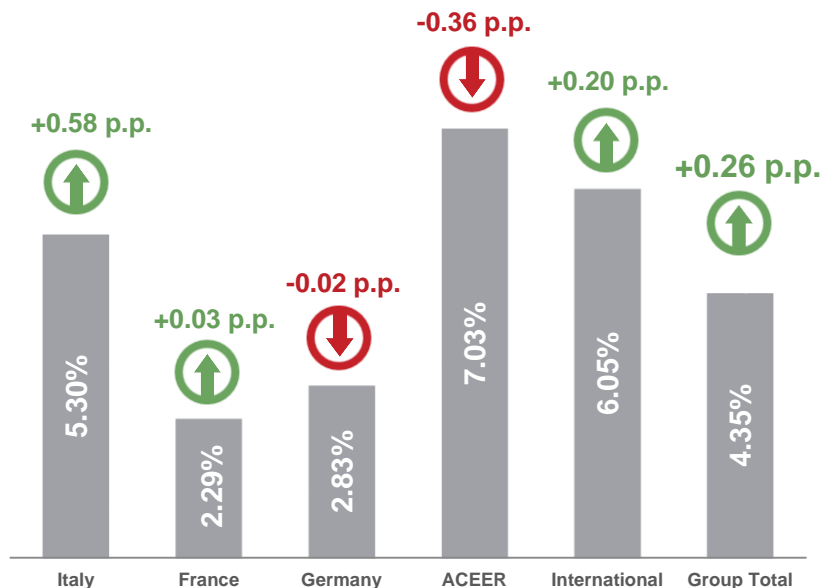
NET INFLOW MIX
(% of total)



Further improvement in Life New Business profitability

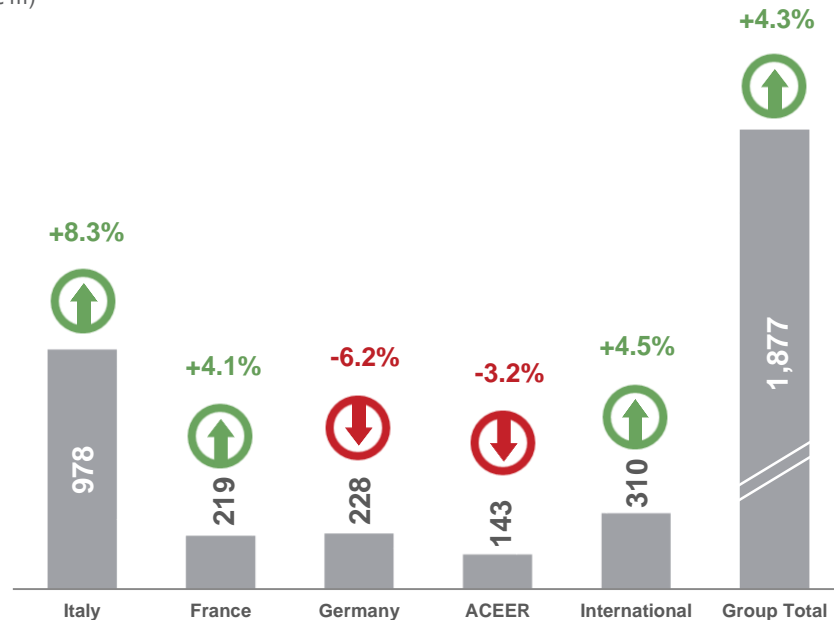
MARGIN ON PVNBP

(%)



NBV

(€ m)



Note: the arrow represents the variation vs FY17 numbers

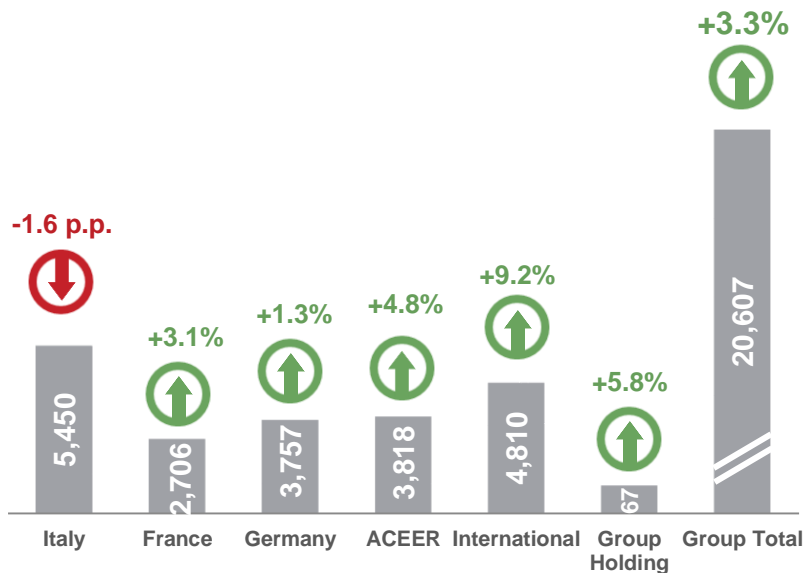
Strong growth in P&C volumes and robust technical profitability

GROSS WRITTEN PREMIUMS

(€ m)

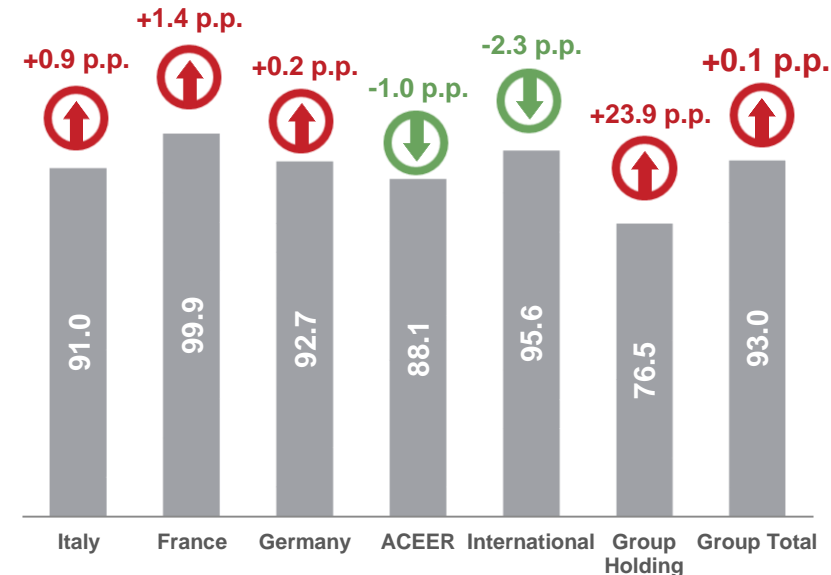
Total variation due to:

Primary Motor	+3.4%
Primary Non-Motor	+2.7%



COMBINED RATIO

(%)



Note: the arrow represents the variation vs FY17 numbers

Solid growth in AM profit, in line with 2021 target ⁽¹⁾

(€)

	Asset Management Europe			Total Asset Management		
	FY17	FY18	△ %	FY17	FY18	△ %
AuM	447bn	443bn	-1%	463bn	456bn	-2%
Operating result	221m	309m	+39%	261m	335m	+28%
Net result ⁽²⁾	154m	212m	+38%	189m	235m	+24%
Cost / Income ratio ⁽³⁾	58%	47%	-11 p.p.	54%	46%	-8 p.p.

(1) AM net result target for 2021: € 400 m

(2) FY17 restated excluding € 2 m Holding expenses

(3) Including non-operating expenses. Managerial data – including a reclassification of distribution costs in Switzerland for 2017, leading to a 3 p.p. Cost/Income decrease

Note: Net Result including net income attributable to non-controlling interests; Guotai net income contribution evaluated through Generali Equity ownership. Total Asset Management scope also includes Generali Investment Asia, Generali China Asset Management Company and Guotai

Ready for Generali 2021

STRONG FOUNDATIONS

AMBITIOUS AND CREDIBLE PLAN

CLEAR FRAMEWORK FOR ACCOUNTABILITY

Generali 2021 strictly monitored strategy execution



STRATEGY ITEM	MAIN INDUSTRIAL KPI	AMBITION
Profitable Growth	Earnings CAGR 2018-2021 insurance markets Europe	3% - 6%
	Earnings CAGR 2018-2021 service-based revenue streams	7% - 10%
	Earning CAGR 2018-2021 high potential insurance markets	20% - 25%
	Earning CAGR 2017-2021 Asset Management	15% - 20%
Capital Management and Financial Optimization	Cumulative Capital Generation 2019-2021	> €10.5bn
	Net cash remittance to Holding 2019-2021	> €7bn
	Debt Reduction by 2021	€1.5 – 2bn
	Gross Interest Expense Reduction 2021 vs. 2017	€70 – 140m
Innovation and Digital Transformation	Total Investments toward internal strategic initiatives 2019-2021	€1bn
	Cumulative expense reduction Insurance Europe 2018-2021	€200m
People, Brand and Sustainability	New Green and Sustainable Investments by 2021	€4.5bn
	Relationship NPS by 2021	Best among international peers
	Reskilled employees by 2021	50%
	Entities with Smart Working by 2021	100%

2018 baseline for Generali 2021 strategy

2018 Adjusted ⁽¹⁾ Net Result (EPS)	€2,233m (€1.43)
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2018 Financial Debt	€11.5bn
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(1) Adjusted for impact of gains and losses related to disposals

Agenda

III. 2018 Group Financials

Cristiano Borean – Group CFO page 26

2018 top and bottom line growth delivered



VOLUMES

	FY17	FY18	Δ (LFL ⁽¹⁾)
Gross Written Premiums (€ m)	64,381	66,691	+4.9%
Life (€ m)	43,832	46,084	+5.7%
P&C (€ m)	20,548	20,607	+3.3%
Life Net Inflows (€ m)	10,877	11,369	+5.2%
Life Reserves (€ bn)	336.1	343.4	+2.2%



PROFITABILITY

Operating result (€ m)	4,713	4,857	+3.0%
Operating RoE (%)	12.8%	12.6%	-0.2 p.p.
Net result (€ m)	2,110	2,309	+9.4%
New Business Margin (% PVNBP)	4.01%	4.35%	+0.26 p.p.
Combined Ratio (%)	92.9%	93.0%	+0.1 p.p.
Combined Ratio excl. Nat Cat (%)	90.7%	91.2%	+0.5 p.p.



CASH & DIVIDENDS

Net operating cash generation (Parent view, € m)	2,231	2,188	-2%
Dividend per share (€)	0.85	0.90	+5.9%



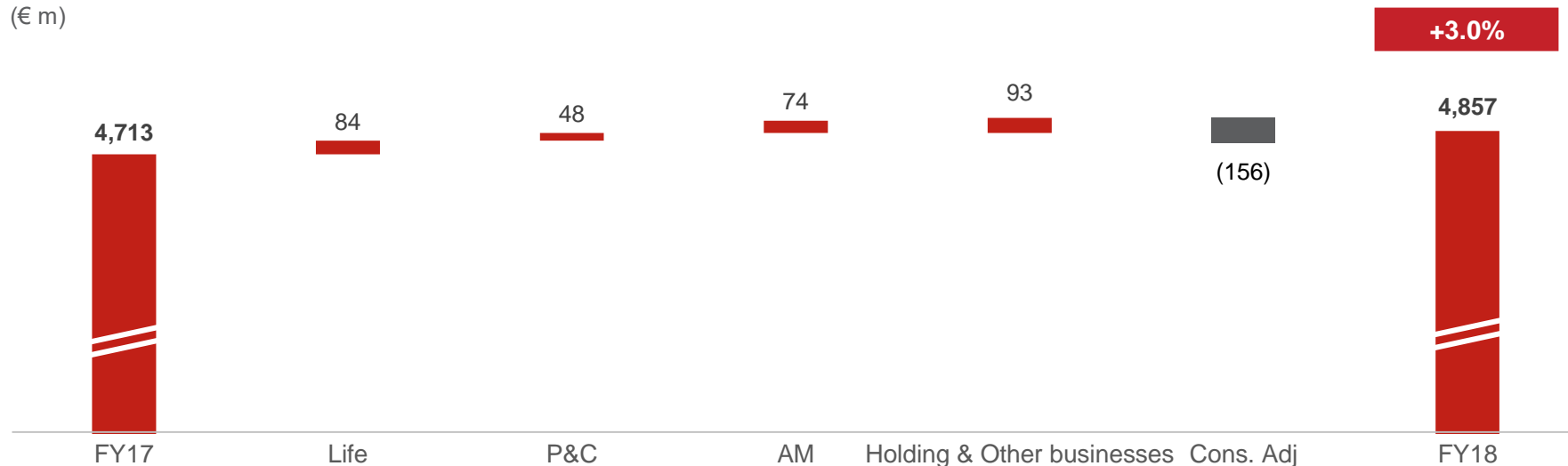
CAPITAL

Shareholders' equity (€ m)	25,079	23,601	-5.9%
Solvency II ratio (regulatory view, %)	207%	216%	+9 p.p.

(1) Constant perimeter and exchange rates

Operating Result improved across all business lines

(€ m)



FY 18	3,067	1,992	335	-70	-467	4,857
FY 17	2,982	1,944	261	-163	-311	4,713
Δ	+2.8%	+2.5%	+28.2%	-57.1%	+50.0%	+3.0%

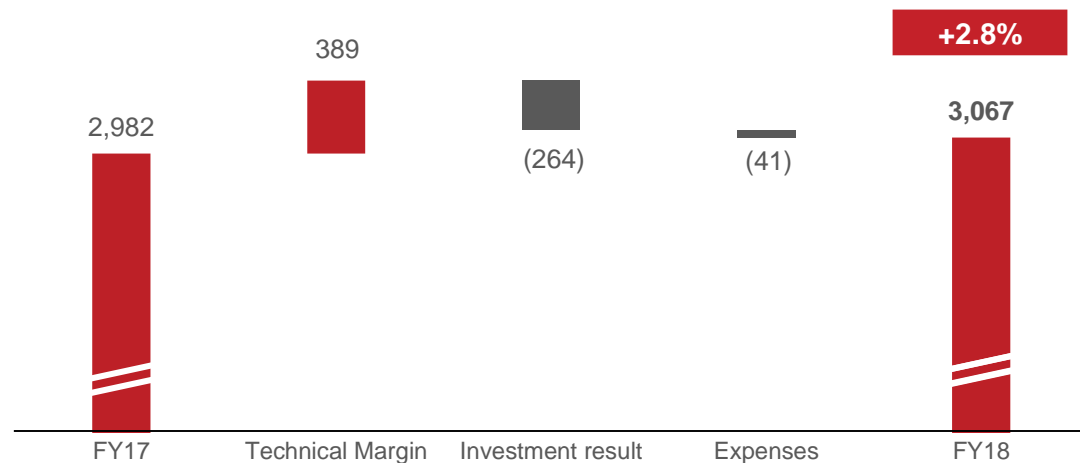
Growth in both Life margins and volumes

(€ m)

	FY17	FY18	LFL Δ
VOLUMES			
Gross written premiums	43,832	46,084	+5.7%
Net inflows	10,877	11,369	+5.2%
PVNBP	45,429	43,202	-1.8%
PROFITABILITY			
Life operating result	2,982	3,067	+2.8%
Life operating ratio on investments (bps)	82	83	+1 p.p.
New Business Value	1,820	1,877	+4.3%
Margin on PVNBP (%)	4.01%	4.35%	+0.26 p.p.

Improved technical profitability more than offsets lower investment result

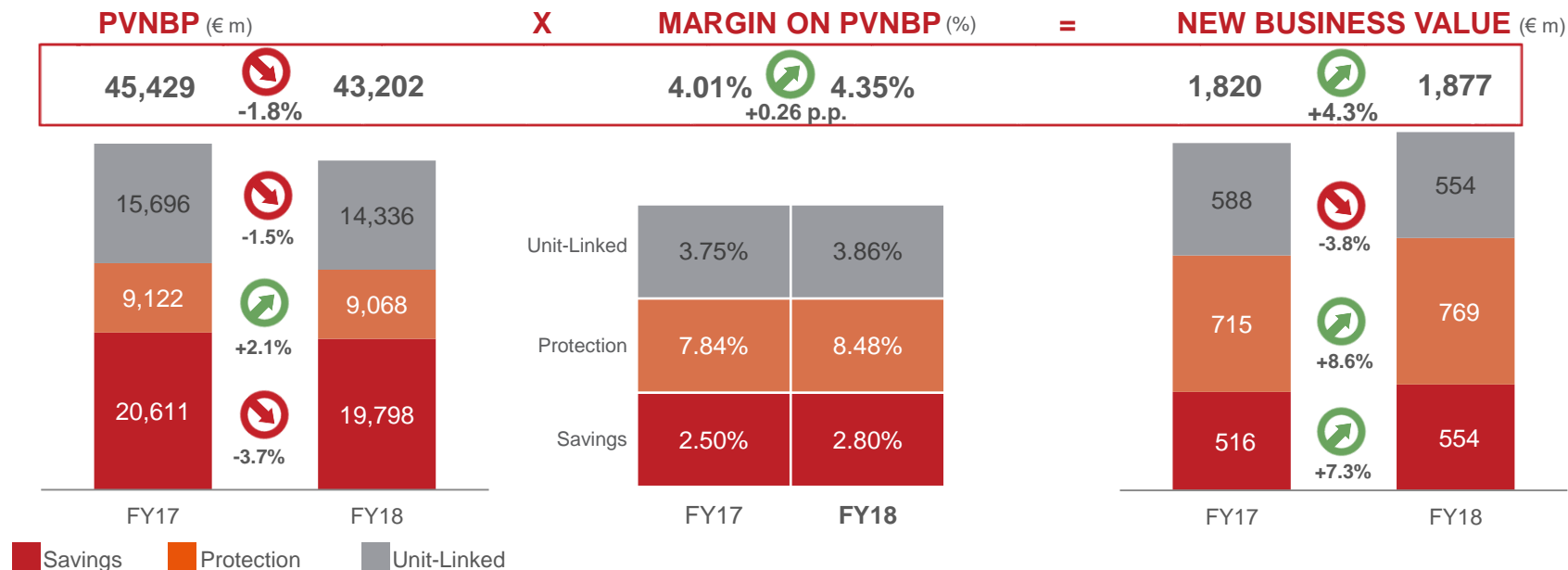
(€ m)



- Overall improved quality of operating result, with greater share of technical margin vs. investment result
- Growth in technical margins reflecting good developments in Italy, France and Asia
- Investment result declining due to lower current income, higher impairments and lower realized gains

FY 18	5,819	1,835	(4,587)
FY 17	5,430	2,098	(4,546)
Δ %	+7.2%	-12.6%	+0.9%

Strong growth in life new business value driven by margin improvement

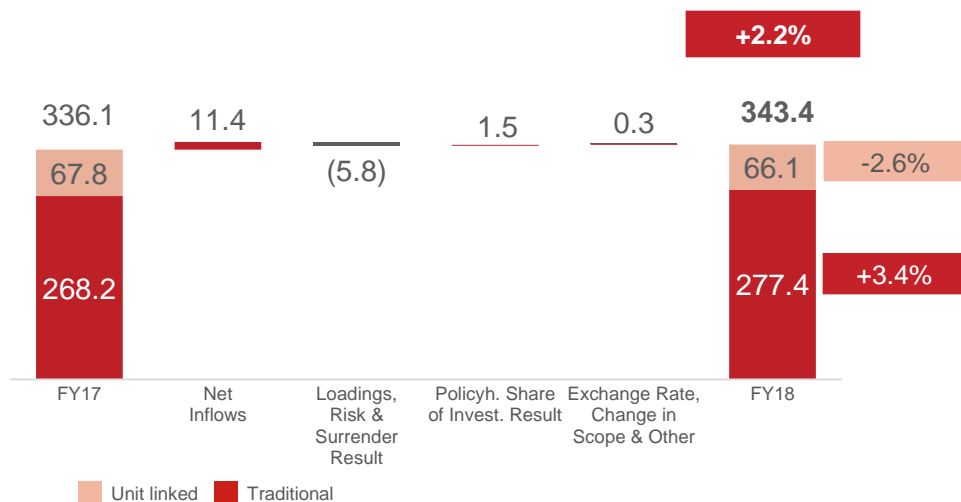


Reserves mix shift towards capital light: 2018 target achieved

(€ bn)

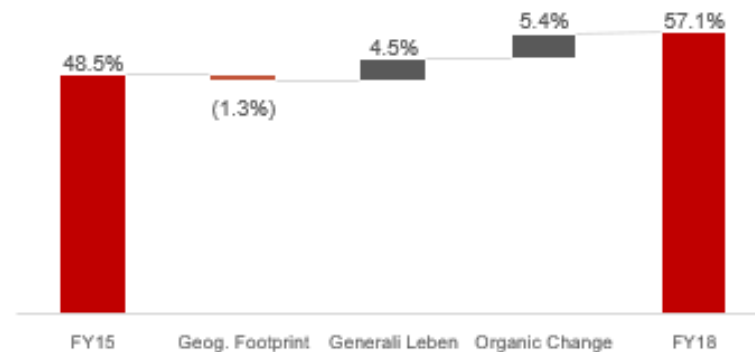
TOTAL LIFE RESERVES

€ bn)



CAPITAL LIGHT ⁽¹⁾ RESERVE MIX DEVELOPMENT OVER PLAN PERIOD

(% of total)



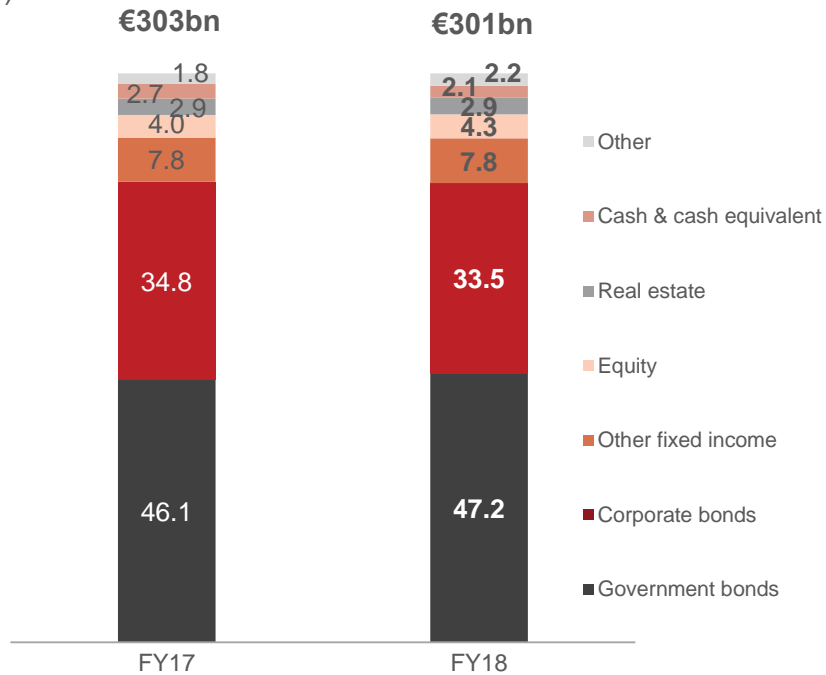
(1) Reserves without interest rate guarantees or with guarantees equal to or lower than 0%

Note: The percentages shown on the right are calculated on reserves net of minorities. Where appropriate they exclude certain policyholder surplus reserves (e.g. RfB, PPE) and minor German and Czech pension funds outside of the Solvency II scope

Life investment return resilient

Life segment general account

(%)



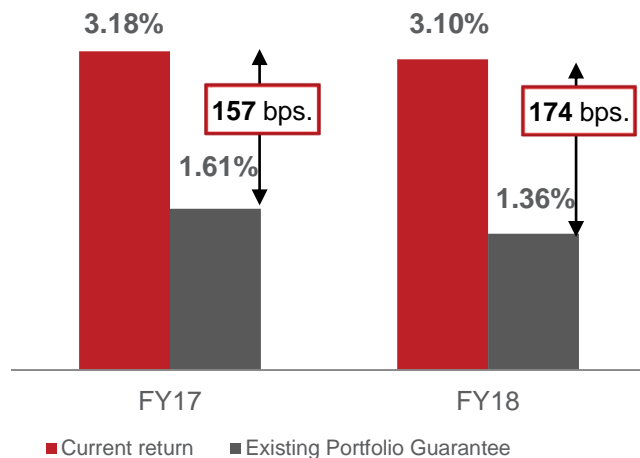
(1) Net of depreciation expenses

Current returns

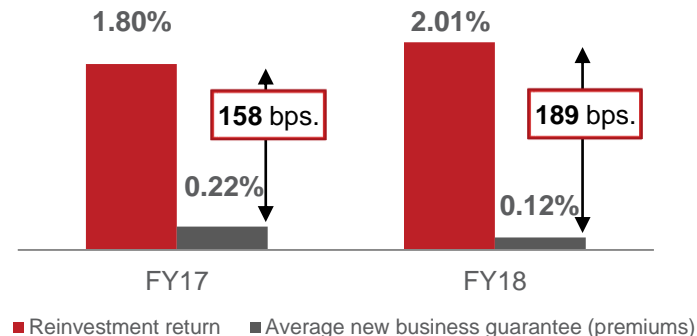
		€ m	%
Fixed income	FY17	8,397	3.1%
	FY18	8,025	3.0%
Equity	FY17	421	3.5%
	FY18	569	4.3%
Real Estate ⁽¹⁾	FY17	489	5.7%
	FY18	484	5.6%
Total ⁽¹⁾	FY17	9,563	3.2%
	FY18	9,375	3.1%

Further decrease in guarantees, down by 25 basis points

Current return vs existing portfolio guarantee
(%)



Reinvestment return vs average new business guarantee
(based on premiums)
(%)



Strong growth in P&C volumes, resilient technical profitability

(€ m)

FY17

FY18

LFL Δ

VOLUMES

Gross written premiums, of which:	20,548	20,607	+3.3%
Primary Motor	7,984	7,780	+3.4%
Primary Non Motor	11,832	12,009	+2.7%

PROFITABILITY

Combined ratio (%)	92.9%	93.0%	+0.1 p.p.
Nat Cat impact (%)	2.1%	1.7%	-0.4 p.p.
P&C operating result	1,944	1,992	+2.5%

Resilient P&C Operating result

(€ m)

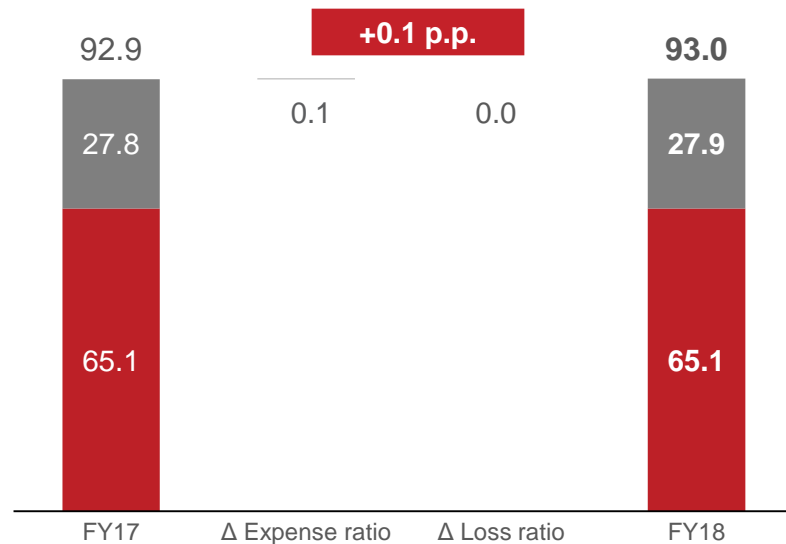


- Lower technical margin reflecting higher acquisition costs
- Higher dividends more than compensates lower current income from bonds
- Improved Other result mainly due to lower non-technical provisions, in particular in Germany

FY 18	1,256	932	(196)
FY 17	1,283	926	(265)
Δ %	-2.1%	+0.7%	-26.0%

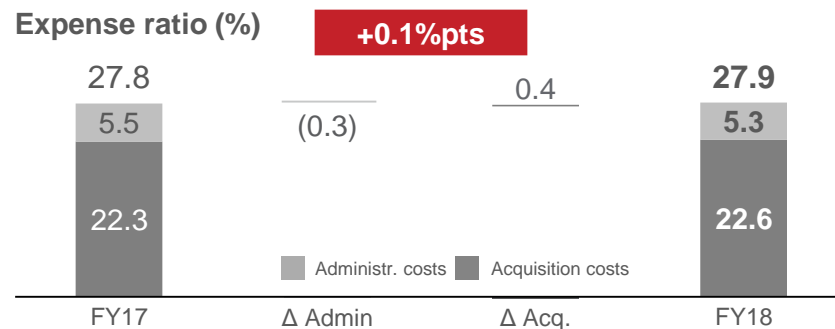
Resilient P&C technical profitability

Combined ratio (%)

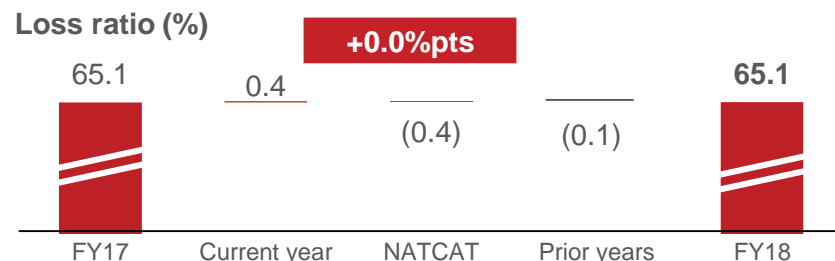


■ Expense ratio ■ Loss ratio

Expense ratio (%)



Loss ratio (%)

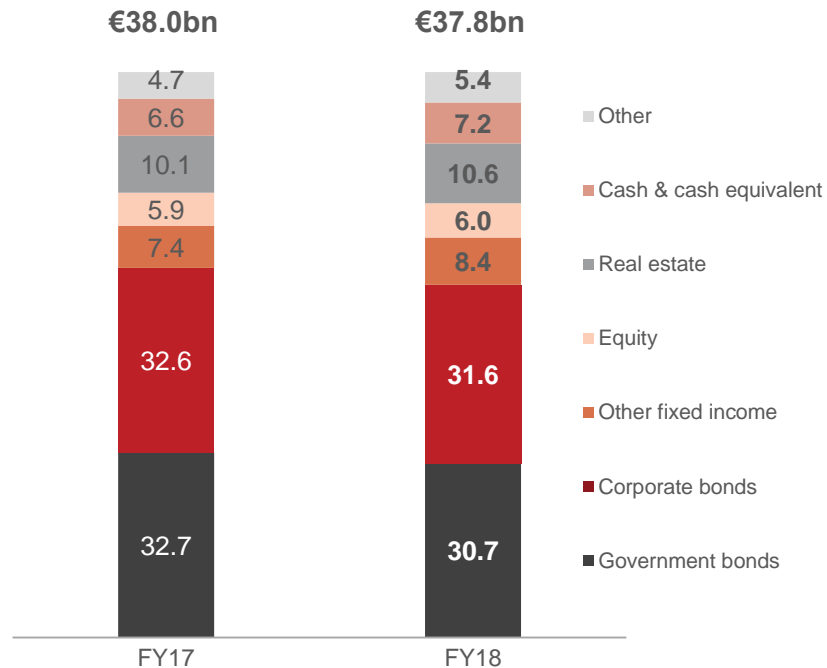


FY 18	69.0%	1.7%	-5.6%	65.1%
FY 17	68.5%	2.1%	-5.6%	65.1%

FY18 man made losses € 284 m (€ 159 m at FY17) impacting for 1.5 p.p (+0.6 p.p. vs FY17)

Stable P&C investment return

P&C segment general account (%)



(1) Net of depreciation expenses

Current returns

		Euro m	%
Fixed income	FY17	748	2.7%
	FY18	719	2.7%
Equity	FY17	114	4.7%
	FY18	114	4.8%
Real Estate ⁽¹⁾	FY17	218	5.9%
	FY18	213	5.5%
Total ⁽¹⁾	FY17	1,154	3.0%
	FY18	1,180	3.1%

Reduced negative contribution from Holding and other businesses

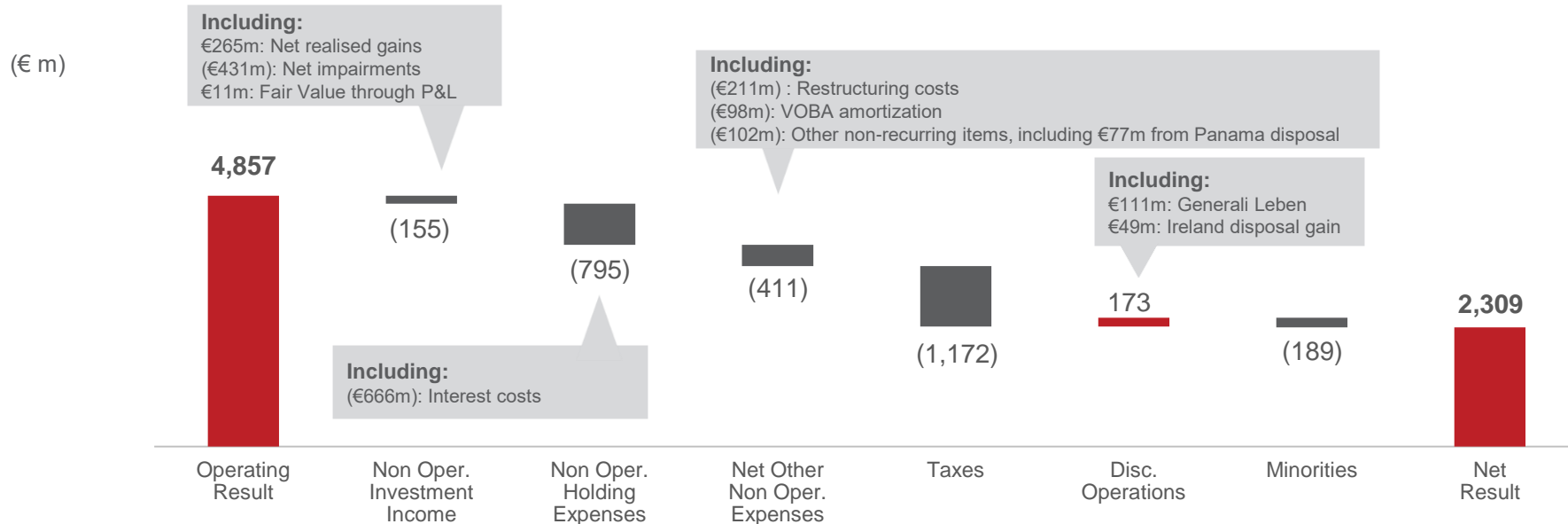
(€ m)

	FY17	FY18	△ %
Financial and Other Businesses	291	397	+36.3%
<i>of which Banca Generali ⁽¹⁾</i>	241	233	-3.6%
<i>of which other businesses ⁽²⁾</i>	50	165	n.m.
Operating holding expenses	(454)	(467)	+2.9%
Total	(163)	(70)	-57.1%

(1) Banca Generali's operating contribution as per Generali's view

(2) Including other financial businesses, pure financial holdings, international service activities and any other non-core businesses

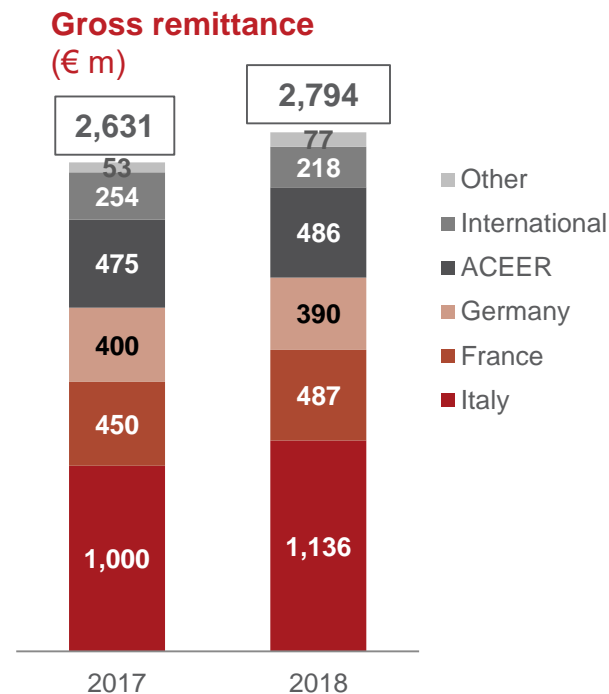
Improved transformation between operating and net result



FY 18	4,857	(155)	(795)	(411)	(1,172)	173	(189)	2,309
FY 17	4,713	65	(755)	(419)	(1,241)	(68)	(185)	2,110
Δ	+3.0%	n.m.	+5.2%	-1.8%	-5.6%	n.m.	+1.8%	+9.4%

Improved gross remittance from operations

	Net Operating Result ⁽¹⁾ (€ m)	Operating Profit Coverage ratio	Gross remittance ⁽⁴⁾ (€ m)
Italy	1,249	1.1x	1,136
France ⁽²⁾	458	0.9x	487
Germany	538	1.4x	390
ACEER	631	1.3x	486
International	604	2.8x	218
Other ⁽³⁾	297	n/m	77
Total remittance from operations:			2,794



(1) Net Operating Result = Operating profit by country, after deduction of taxes at normal national rates, and minority interest

(2) Higher contribution from France (overall 0.1 € bn) due to excess capital upstream performed through loan repayments

(3) Excluding parent company reinsurance result

(4) The amounts indicate the remittance towards dividend payments expected from each country to its direct shareholder. Occasionally, for capital management purposes, liquidity may be up-streamed by other means, such as loan repayments

Net operating cash generation in line with plan

Net Operating Cash Generation (€ m)

2017

2018

Remittance from subsidiaries

2,631

2,794

Result of reinsurance ⁽¹⁾

341

145

Interest & holding expenses ⁽¹⁾

(741)

(752)

Net Operating Cash generation

2,231

2,187

Group dividend paid / proposed (€ bn)

1.3

1.4

Coverage ratio

1.7x

1.6x

- Lower Reinsurance Result compared to the exceptionally positive result in 2017
- Stable Group dividend coverage ratio

NOCG 2015-2018 = 7,952



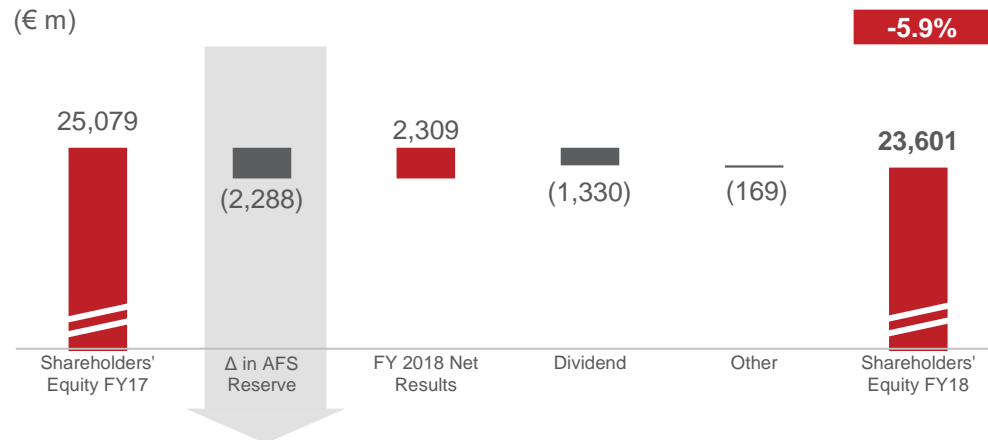
7 bln target achieved

(1) Operating results, net of normalized taxes and minorities

Shareholders' equity negatively impacted by change in AFS reserve

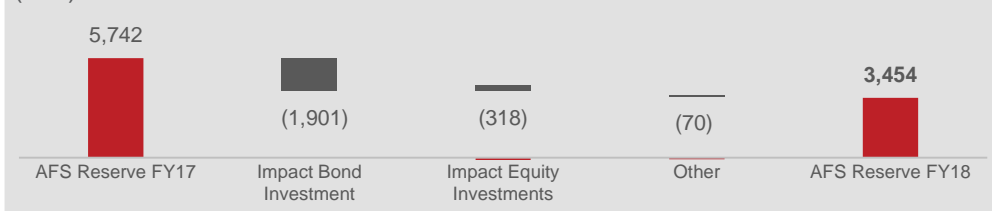
Shareholders' equity rollforward

(€ m)



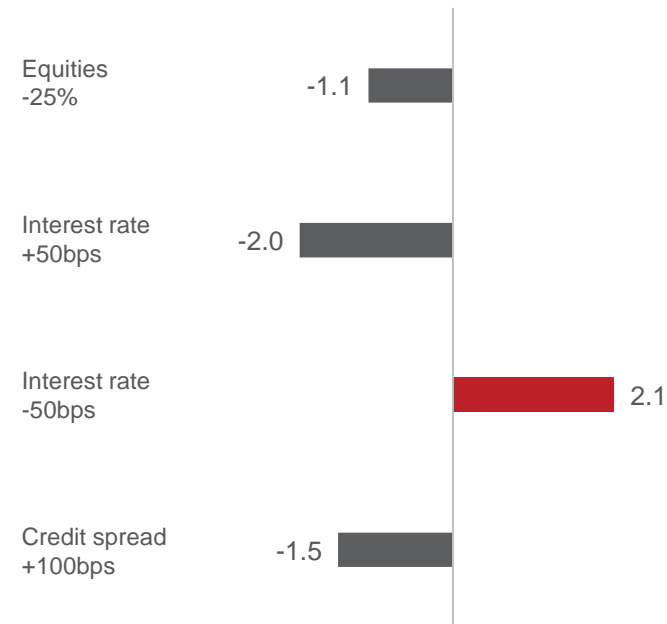
Change in AFS reserve

(€ m)



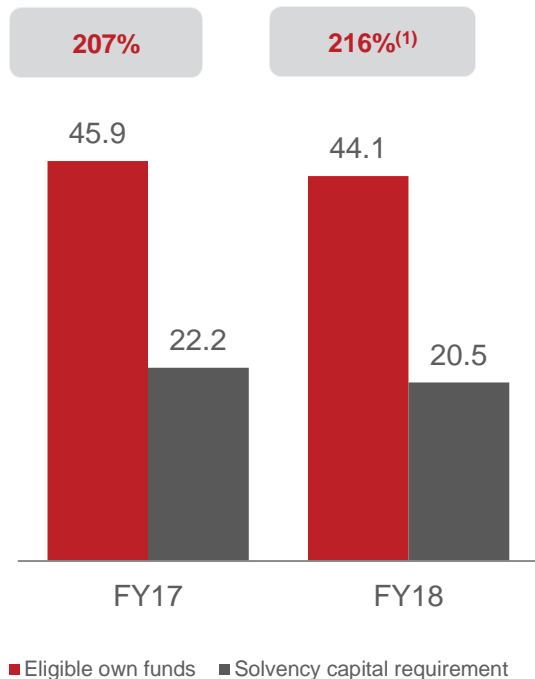
Shareholders' equity sensitivities

(€ bn)



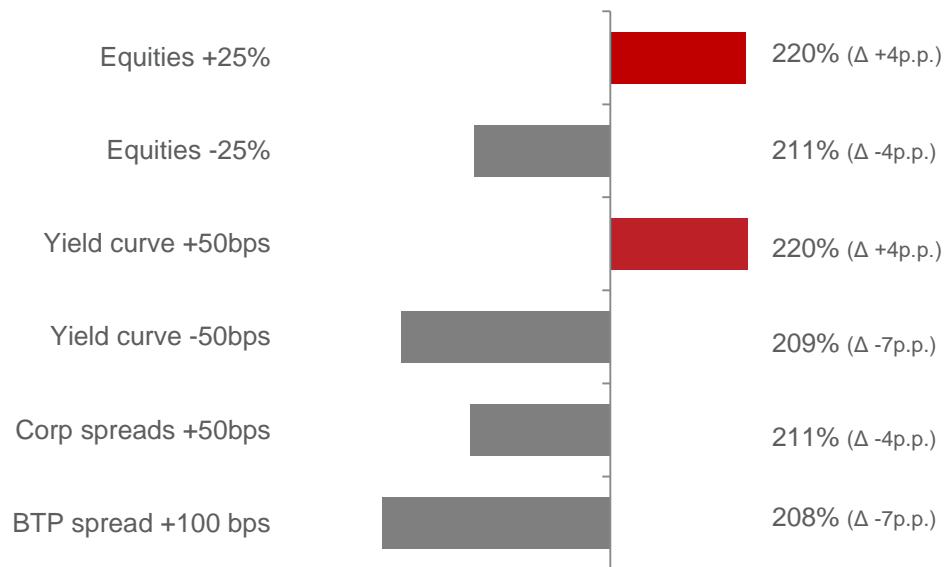
Solvency II regulatory ratio ⁽¹⁾ up by 9 p.p. vs. 2017

Eligible own funds vs. Required capital (€ bn)



(1) Preliminary Regulatory Ratio

Key sensitivities (%)

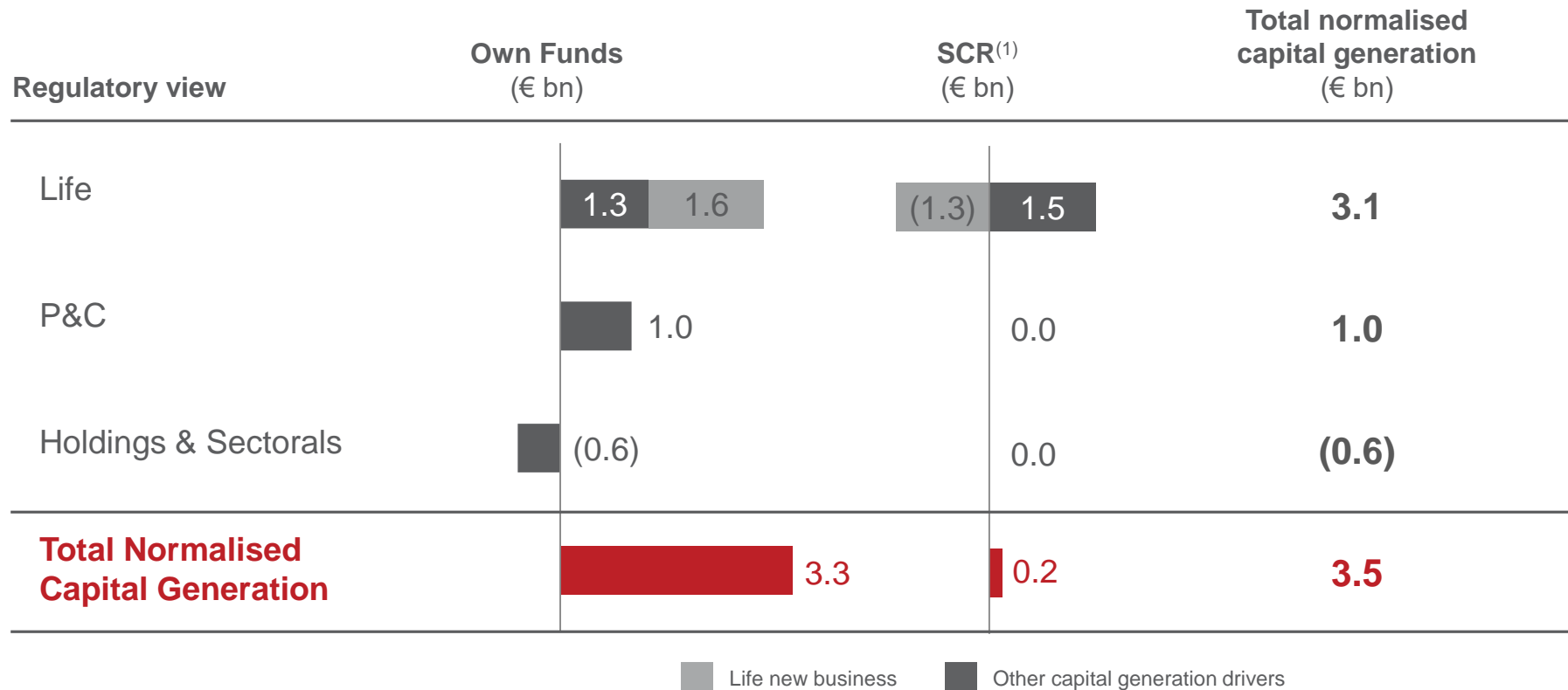


Strong positive contribution from normalized capital generation

	Own Funds (€ bn)	SCR (€ bn)	Excess Own Funds ⁽¹⁾ (€ bn)	Solvency II ratio (%)	
FY 2017	45.9	22.2	23.7		207%
Regulatory Model Changes and opening adjustments	0.4	(1.4)	1.8		+16%pts
Normalised capital generation	3.3	(0.2)	3.5		+18%pts
Variances and other movements	(3.8)	(0.1)	(3.6)		-17%pts
Redemption of subordinated bonds eligible in BOF	(0.3)		(0.3)		-1%pts
Foreseeable dividend	(1.4)		(1.4)		-7%pts
FY 2018	44.1	20.5	23.7		216%

(1) Eligible Own Funds in excess of Solvency Capital Requirement

2018 capital generation totalling €3.5bn



(1) Positive numbers indicate positive capital generation (i.e. reduction in SCR), and negative numbers indicate negative capital generation (i.e. an increase in SCR)

High quality capital mix: Tier 1 capital 88% of total

Tiering of Solvency II Capital (FY18)

	Generali Regulatory view	
	€ bn	% of total
Tier 1	38.7	88%
Unrestricted Tier 1	35.5	80%
Restricted Tier 1 (Hybrid)	3.3	7%
Tier 2	5.3	12%
Tier 3	0.1	0%
Total Own Funds	44.1	

**Regulatory SCR covered 1.7x by
Unrestricted Tier 1**

Applicable Solvency II limits (FY18)

	Solvency II limits	FY18 Generali Regulatory view
Restricted Tier 1	< 20% of total Tier 1	8% of total Tier 1
Tier 2 + Tier 3	< 50% of SCR	26% of SCR
Tier 3	< 15% of SCR	0.3% of SCR

Quality of capital far in excess of Solvency II requirements: **Euro ~9 bn of headroom against maximum limits**

Generali 2021: robust financial targets

GROWING EARNINGS PER
SHARE

INCREASING DIVIDEND

HIGHER RETURNS
FOR SHAREHOLDERS

6%-8%

EPS CAGR RANGE ⁽¹⁾

2018-2021

55%-65%

**DIVIDEND PAY-OUT
RANGE ⁽²⁾**

2019-2021

>11.5%

**AVERAGE RETURN ON
EQUITY ⁽³⁾**

2019-2021

(1) 3 year CAGR; adjusted for impact of gains and losses related to disposals

(2) Adjusted for impact of gains and losses related to disposals

(3) Based on IFRS Equity excluding OCI and on total net result

III. Backup

- **Investments**

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Financial debt

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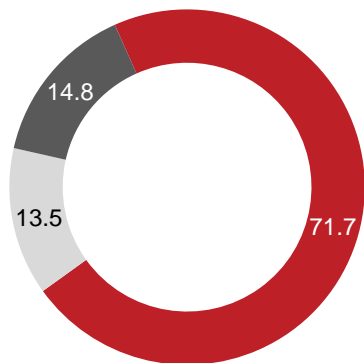
Solvency 2

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Assets under management

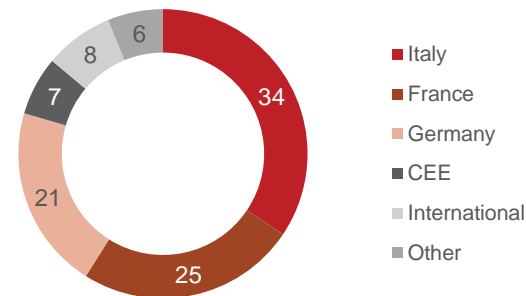
Total Portfolio: €488bn
(%)

- General account
- Unit Linked
- Third party investments

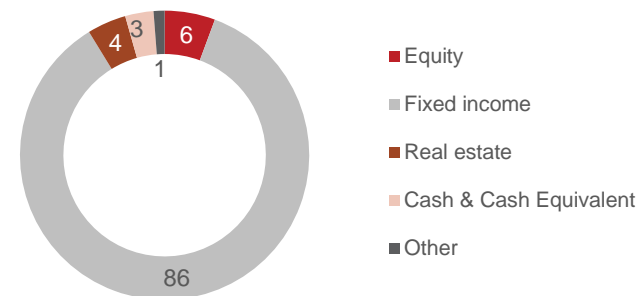


Breakdown by region and asset class
(%)

By Region

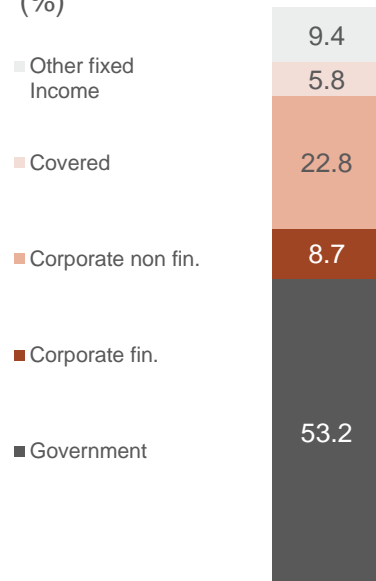


By Asset Class

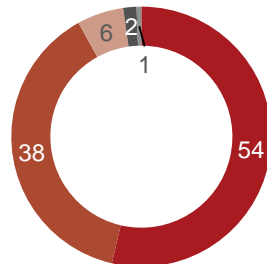


Fixed Income Portfolio

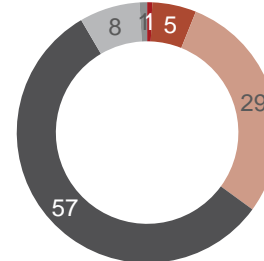
Total Portfolio
€300bn
(%)



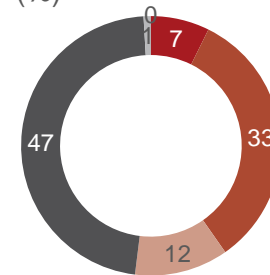
Covered
€17bn
(%)



Corporate
€95bn
(%)



Government
€159bn⁽¹⁾
(%)



■ AAA ■ AA ■ A ■ BBB ■ Not Investment Grade ■ Not Rated

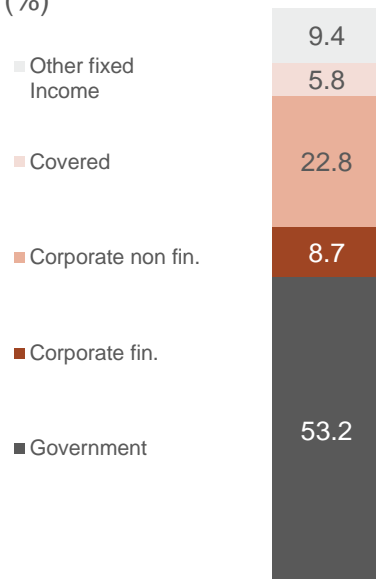
Bond duration		FY17	FY18
Life		8.8	8.4
P&C		5.5	5.5
Life duration Gap ⁽²⁾		FY17	FY18
		0.1	0.0

(1) Italian government bond exposure is 87% of BBB

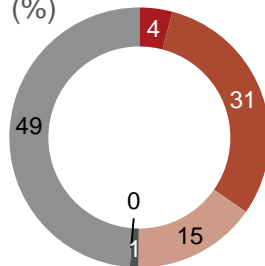
(2) Duration gap = duration of fixed income assets – duration of liabilities x (Best estimate liabilities/Market Value of fixed income assets)

Fixed Income Portfolio by country

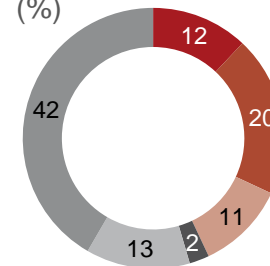
Total Portfolio €300bn (%)



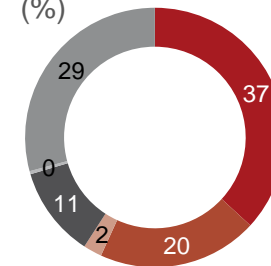
Covered €17bn (%)



Corporate €95bn (%)



Government €159bn (%)

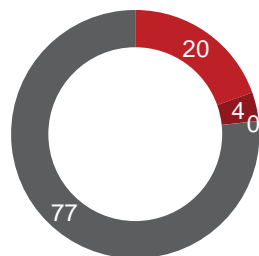


■ Italy ■ France ■ Germany ■ CEE ■ USA ■ Other

Reinvestment yield	FY17	FY18
Life	1.8%	2.0%
P&C	1.6%	1.7%

Equity & Equity-like

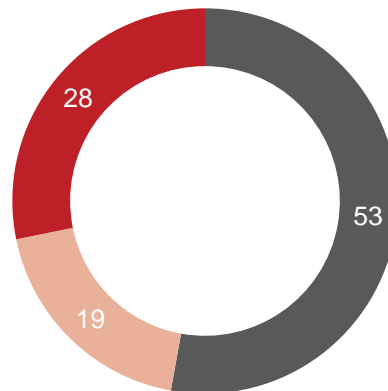
Alternative funds: €6bn
(%)



Life, P&C, AM and Other



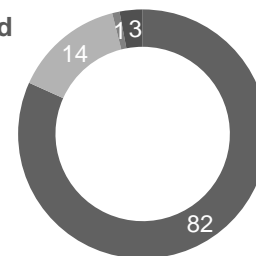
Total Portfolio: €20bn
(%)



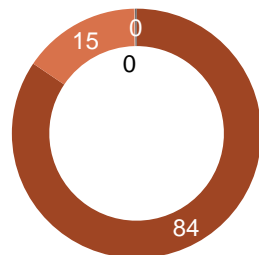
■ Equity ■ Equity Funds ■ Alternatives

Equity: €10bn
(%)

Life, P&C, AM and Other



Equity funds: €4bn
(%)

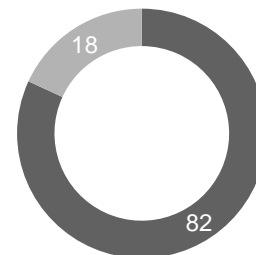


Life, P&C, AM and Other



Listed and Unlisted

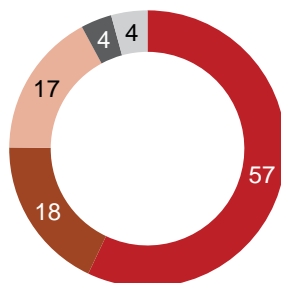
■ Quoted



Asset Allocation: Real Estate ⁽¹⁾

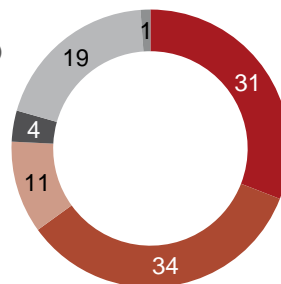
Total Portfolio: €26bn ⁽¹⁾

Breakdown
by use ⁽²⁾
(%)



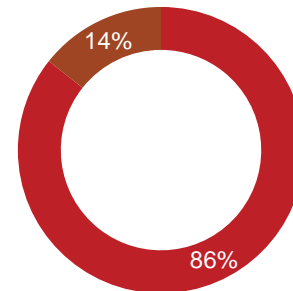
- Office
- Residential
- Retail
- Logistic
- Other/Mixed

Breakdown
by country ⁽²⁾
(%)



- Italy
- France
- Germany
- CEE
- RoE
- RoW

Breakdown
by utilization ⁽²⁾
(%)



- Investment properties
- Own use

(1) Data, at fair value, includes investment properties, own use assets, properties inventory and Real Estate indirect investment

(2) Detail referred to direct investments in real estate only

III. Backup

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- **Financial debt**

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Solvency 2

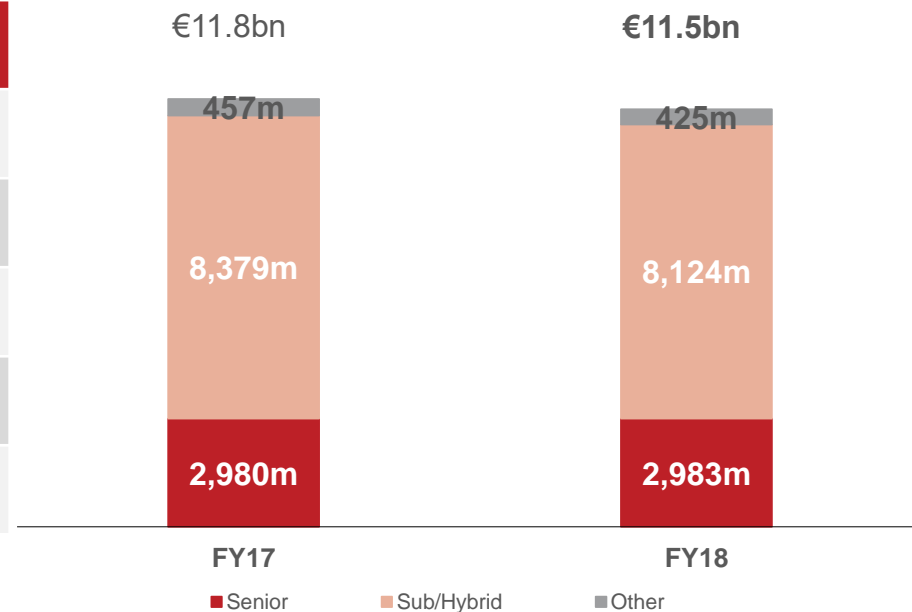
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Focus on financial debt

Average cost & maturity of financial debt (%)

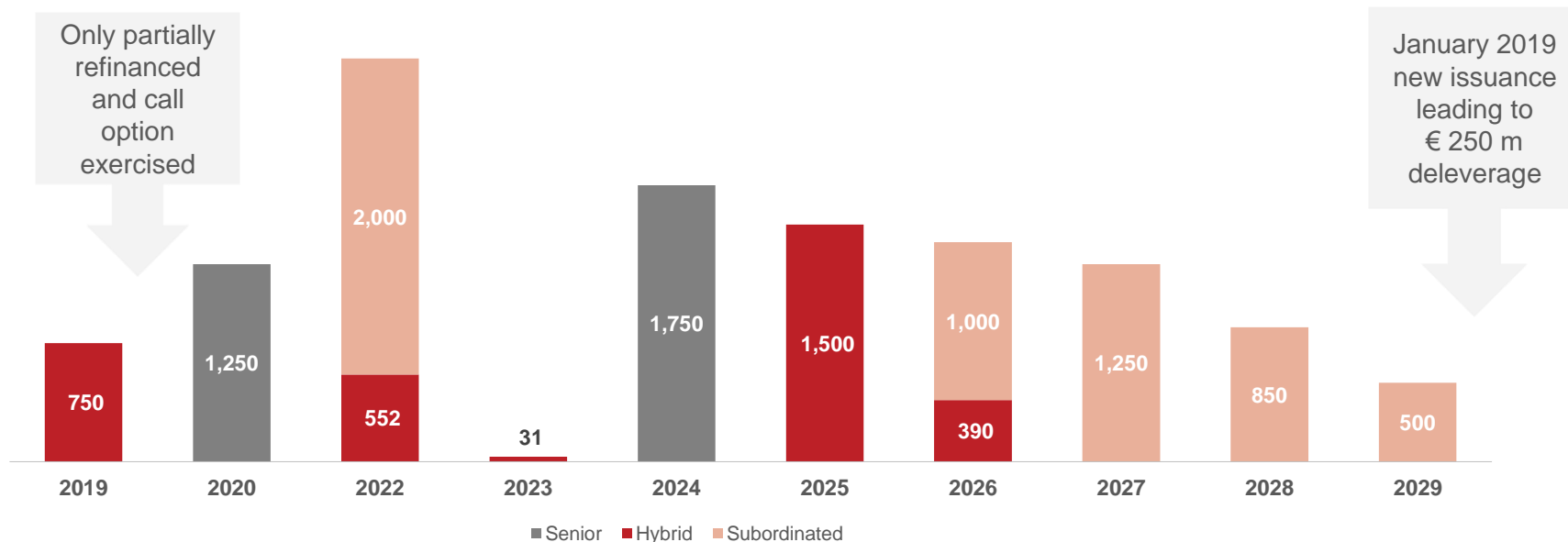
	FY17	FY18
Average cost (%)	5.71%	5.66%
Subordinated/Hybrid	6.22%	6.18%
Senior	4.19%	4.19%
Average maturity (years)	6.22	5.34
Interest expenses on financial debt (€ m)	673	666

Total financial debt



Financial debt breakdown by expiry date/call date

(Nominal value - € m)



III. Backup

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- **Solvency 2**

page **58**

Focus on SCR

FY18 SCR

(€ bn, Regulatory view)

FY18 SCR before diversification **31.8**

Diversification **6.9**

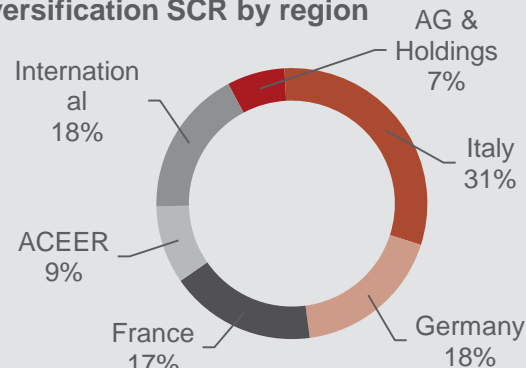
Taxes **5.6**

FY18 SCR excl. Other regimes **19.4**

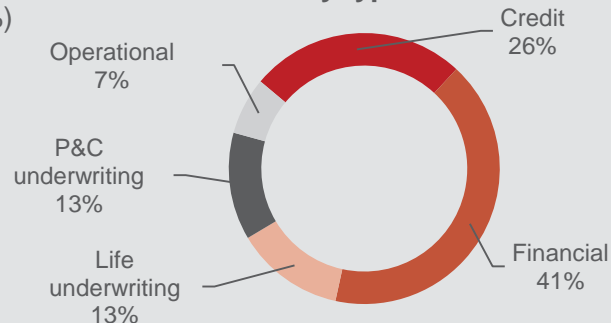
Other regimes⁽¹⁾ **1.1**

SCR 2018 **20.5**

Pre-diversification SCR by region (%)



Pre-diversification SCR by type of risk (%)



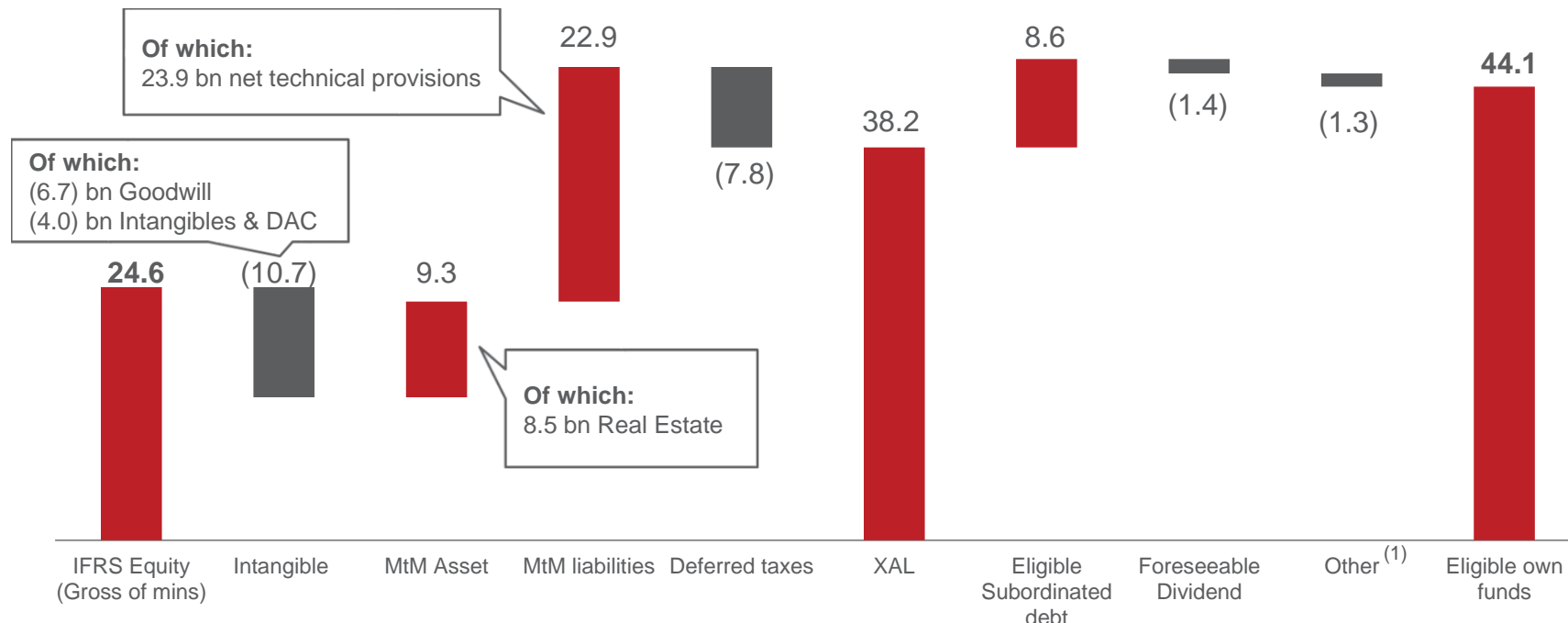
(1) IORP in France, Asset Management, Banking

Note: "Credit" risk includes default risk, spread widening and rating migration risks from IM "Financial risk includes Standard Formula Spread risk accounting for 21%

Reconciliation of IFRS equity to Solvency II Eligible Own Funds

Solvency II Eligible own funds

(FY18, € bn, Regulatory view)



(1) Including unrealised gains on French pension business under IORP transitional measures, impact of filter for non availability & minorities and other deductions, contribution of sectoral entities (after deduction of participations)

Disclaimer

Certain of the statements contained herein are statements of future expectations and other forward-looking statements.

These expectations are based on management's current views and assumptions and involve known and unknown risks and uncertainties.

The user of such information should recognise that actual results, performance or events may differ materially from such expectations because they relate to future events and circumstances which are beyond our control including, among other things, general economic and sector conditions.

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The manager charged with preparing the company's financial reports, Cristiano Borean, declares, pursuant to paragraph 2 of article 154-bis of the Consolidated Law on Financial Intermediation, that the accounting information contained in this presentation corresponds to document results, books and accounts records.

Next Events

14 March 2019
FY 2018
results
reporting

7 May 2019
Annual
General
Meeting

16 May 2019
1Q 2019
results
reporting

24 May 2019
Exploring
Generali – 2019
edition

1 August 2019
1H 2019
results
reporting

7 November 2019
9M 2019
results
reporting



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Thank you



GENERALI GROUP

2018 Results